

## ANIMA CARE (AvH 92.5%)

Anima Care focuses on high quality senior care residences in Belgium (exploitation and real estate)

(in € mio)	2017	2016	2015
Turnover	75.2	56.4	47.0
EBITDAR	16.1	14.0	9.3
EBITDA	14.3	13.1	8.9
Net result	4.8	3.9	1.1
Shareholder's equity	54.3	46.6	40.0
Net financial position	-85.2	-72.7	-69.2
# personnel	1,365	1,119	824



20 RESIDENCES  
2,010 BEDS

### HIGHLIGHTS 2017

- › Strong increase of turnover driven by acquisitions 2017 (381 beds): + 23.5% and 4Q16 (included for a full year).
- › 6 new residences in Brussels region: Eden, Arcade and Neerveld (Sint-Lambrechts-Woluwe), La Roseraie and Edelweiss (Anderlecht), Atrium (Kraainem).
- › Portfolio of 1,805 beds and 205 service flats.
- › Early 2018, acquisition of Ark van Noé (Bilzen) with 57 beds.
- › 3 new residences under construction.

## ANIMA CARE: EVOLUTION OF CAPACITY

	2012	2013	2014	2015	2016	2017	Planned (until 2022)
Nursing home beds	547	804	965	1,127	1,347	1,728	2,056
Service flats	60	60	120	183	197	205	339
Convalescent home beds				37	77	77	137
<b>Total</b>	<b>607</b>	<b>864</b>	<b>1,085</b>	<b>1,347</b>	<b>1,621</b>	<b>2,010</b>	<b>2,532</b>



Zonnestein - Zemst



Les Saules – Vorst<sup>(1)</sup>



Arcade – Sint-Lambrechts-Woluwe



Aquamarijn - Kasterlee

(1) Artist impression